

**UNIVERSITY OF THE PHILIPPINES MANILA
COLLEGE OF PHARMACY**

**PHAR 125: Pharmaceutical Accounting
1st Semester AY 2020-2021**

**Budgeting and Variance Analysis
Study Guide**

Learning Objectives

At the end of the session, students should be able to:

1. Understand the purpose of managerial accounting
2. Perform forecasting
3. Create different budgets statements
4. Perform standard cost and variance analysis

Study

- Access the PPT slides with audio and screen recordings.
- Practice using the uploaded sample problems.
- Answer the worksheet and discussion forum.

Guide Questions

*Use these questions to guide you when accessing the learning materials. You are not required to submit answers to the guide questions.

1. What are the primary roles of a manager in the managerial process?
2. What is the importance of budgeting?
3. How can you differentiate the components of the master budget?
4. What is the importance of forecasting?
5. How do you perform the different quantitative forecasting methods?
6. How can you use the sales budget and production budget in preparing the cash budget?
7. What are the different types of variances?
8. How do you determine variance using actual and standard quantity & price?

Learning Resources

- DOCX File: **Budgeting Sample Problems**
- Warren, et al. (2005). *Financial & Managerial Accounting*. Thomson South-Western: Ohio.
- Weygandt, J. J., Kimmel, P. D., & Kieso, D. E. (2019). *Accounting Principles with International Financing Reporting Standards GE*. John Wiley & Sons, Inc.: Singapore.